

July 2011—June 2012



EMMCO West Annual Report

EMMCO West

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www.emmco.org

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Emergency Preparedness Specialist

Caleb Dixon is the new emergency preparedness specialist for EMMCO East and EMMCO West regional EMS councils. Caleb replaces George Klinzing who accepted a position at Grove City Medical Center.

Caleb is a PA Department of Health Paramedic and technical rope rescue instructor. The Emergency Preparedness Specialist is one of six positions throughout the Commonwealth. These specialists work with EMS system partners to prepare and ultimately respond to disaster scenes in and outside the Commonwealth. This past year the preparedness specialists responded to New Jersey and to locations throughout eastern Pennsylvania to support flood operations.

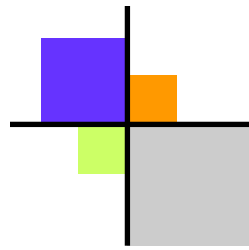
EMMCO West welcomes Caleb to our region!

EMMCO West EMS Strike Team Response To New Jersey



EMS Strike Team members (Cambridge Spring Ambulance, Clarion Hospital EMS, Community Ambulance, EmeryCare), and EMMCO West staff members (Bill McClincy, George Klinzing, Michelle Eaton, Trish Skelton) responded to New Jersey in support of Hurricane Irene flooding. The Northwest PA team became the Alpha team, part of the 25 EMS agencies and 19 support vehicles that responded to New Jersey to support flood relief efforts. Members of the Alpha team responded to 911 responses within New Jersey communities, assisted disaster operations at community shelters, and helped repopulate nursing home patients who had been evacuated before the storm arrived.

The Alpha team's home away from home became the Branchburg Rescue Squad in Branchburg, NJ. The rescue squad facility housed the team members and served as a coordination point for disaster operations. Many thanks to the members of Branchburg Rescue Squad for their hospitality during our stay there.



Rebanding of public safety radios to Narrowband

The Federal Communication Commission (FCC) has mandated that by January 1, 2013, that all VHF High Band and UHF radios be rebanded to new narrowband frequencies. EMMCO West has posted on its website a listing of each county's narrowband status within the EMMCO West region.

The narrowbanding affects all radio system users, not just public safety. For the past 5 + years, commercial radios have been designed to be reprogrammed with the narrowband capability. County 911 centers are switching their radio systems to narrowband frequencies tower site by tower site. Because of the transient nature of EMS vehicle response to various medical destinations, the EMMCO West website provides EMS agencies with the latest information regarding the narrowband status county by county. Ineffective communications will occur between radios that are not narrowbanded and those that are.

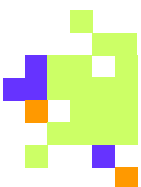


Patient Tracking System (Triage to Arrival at hospital)

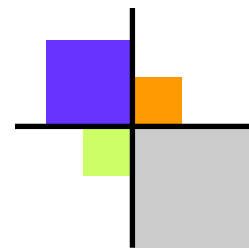
The PA Department of Health is in the process of implementing a comprehensive patient tracking system throughout the Commonwealth. Using Internet based software, combined with handheld scanners, a patient can now be electronically tracked from the field to arrival at the hospital.

The patient tracking system uses a bar code reader to scan a patient that has been triaged. A scanner operator can enter in patient information and treatment data. This data is electronically sent via the Internet to a program called Total Visibility. Each phase of a patient's treatment process can be recorded by the pt. tracking system. A master dashboard shows an incident commander how many patients have been triaged, are in a treatment sector, are enroute to the hospital, and have arrived at the hospital. Hospitals can see the patients being transported to their facility and can accept them upon arrival at their hospital.

The patient tracking system has been used in various preparedness drills around the Commonwealth, including the recent statewide drill (April Showers). The patient tracking system supplements the triage process and its primary strength is helping to identify what patient went to what hospital in a timely manner. The patient tracking system will be made available to regional EMS agencies in the coming year for field use.



Regional Con Ed– From Aliens to the Wizard of Oz



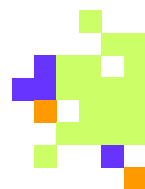
EMMCO West staff reached deep into their bag of creative educational programming this past year. We didn't just have an anatomy lab; we had an "I was probed by an Alien Class"! And when it came to addressing educational programming related to psychiatric disorders a casting call came out for the "Wizard of Oz" characters.



"I was probed by an alien" was held as part of the Symposium's In The County continuing education series. The aliens, Bill McClincy and Jane Hamza, used special probes to view various body parts. Participants watched the probing through special viewing screens. Each body part was examined by the aliens. The body part's purpose and uses were examined. Unfortunately the human that was probed couldn't be returned to human life and was transported back inside the alien space craft....

"Suicide, It was my choice" was another Symposium In The County program. This program is told by the ghost of a suicide victim and is told in a first person perspective. The ghost explains the emotions they had that lead up to their decision to commit suicide. Other emotions from family members and friends are identified as a suicide has a broad emotional affect.

And NO, it was not Kansas it occurred at the Ambassador Conference Center in Erie. The characters from the Wizard of Oz portrayed patients with various psychological disorders. The tin man, cowardly lion, scarecrow, wicked witch, Dorothy, Aunt Em and the wizard all had pivotal roles in the program. And at the end of the program, all of the characters received their heart felt treasures they so desired to receive.



EMS Graduation Ceremonies In The Region

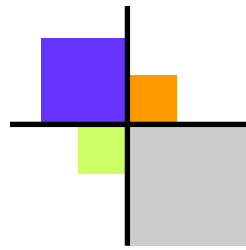
This is the second year that EMMCO West has sponsored a recognition program for newly certified EMS providers. First Responder, EMT, or Paramedics were honored in the recognition program. The program also reviewed how to obtain continuing education, check on coned status on the Commonwealth Registry system, and identified the importance of keeping CPR certification current and up to date.

EMMCO West thanks the EMS agencies and EMS system stakeholders that helped host the graduation program. Even newly certified EMS personnel need to be recognized for their commitment towards attaining their EMS professional certification.

Congratulations to our newly certified EMS providers!



Regional EpiPen & CPAP Project



Through a special project grant provided by the PA Department of Health, Bureau of EMS, (17) BLS EMS Agencies participated in the EpiPen & CPAP project. EpiPen and CPAP devices have been approved to be carried and administered by BLS EMS agencies. The EMS agency medical director is to assure EMS personnel receive additional education and then review each use of the device within the EMS agency.

Each BLS EMS agency that participated in the project received CPAP devices that had been approved by the regional medical director and through the regional medical advisory committee. The EpiPens were purchased by each EMS agency using their local pharmacy. 80% of the list price of the epipen costs were reimbursed to the EMS agency.

As the devices are acquired and the EMS personnel have received their education, an inspection of the BLS EMS agency occurs by EMMCO West's EMS System Specialist Jane Hamza. EMS agencies must be approved to administer both the epipen and CPAP devices.

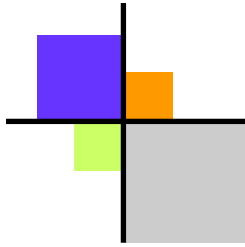
BLS EMS agencies participating in the project included:

- | | | | |
|-----------------------------|-----------------|--------------------|----------------|
| • Brookside VFD, | Erie County | • Pleasant VFD | Warren County |
| • Kuhl Hose Co. | Erie County | • Scandia VFD | Warren County |
| • Harborcreek VFD | Erie County | • Grand Valley VFD | Warren County |
| • Crescent Hose Co. | Erie County | • Russell VFD | Warren County |
| • Stancliff Hose Co. | Erie County | • Cornplanter VFD | Venango County |
| • Fairview Firemen's Relief | Erie County | | |
| • Vernon Central VFD | Crawford County | | |
| • Townville Ambulance | Crawford County | | |
| • Summit Ambulance | Crawford County | | |
| • Cochranon Ambulance | Crawford County | | |
| • Jamestown Ambulance | Crawford County | | |
| • Springboro Ambulance | Crawford County | | |

EMMCO West acknowledges these BLS EMS agencies for their desire to advance BLS patient care provided to patients they serve. Kudos!



Regional Achievement Awards 2012

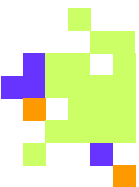


**EMS Achievement Award
2012
Douglas Dick
Co-Owner—Director
Superior Ambulance Service**

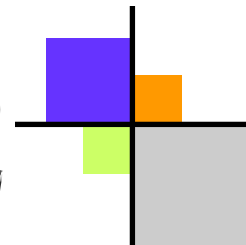
**EMS Volunteer of the year
2012
Richard “Ricky” Alexander
EMT
Townville Ambulance**



**EMS Mentor of the year
2012
James Kifer
Paramedic
EMS Education Specialist
EnergyCare**



Regional Quality Improvement Awards 2012



Gold Level QI Award



**99—100% Of All Calls Made
In 2011—2012**

Clarion Hospital EMS
Conneaut Lake Area Ambulance
Community Ambulance Service
EmergencyCare
Life Force of Western Pa.
McGonigle Ambulance
Millcreek Paramedic Service
Scandia VFD Ambulance
Superior Ambulance Service
Tionesta Ambulance
City of Warren FD

Silver Level QI Award

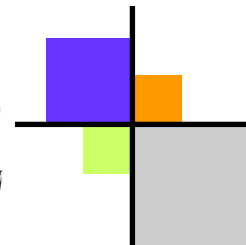


**97—98% Of All Calls Made
In 2011—2012**

Corry Ambulance
Emlenton Area Ambulance



Regional Quality Improvement Awards 2012



Bronze Level QI Award



**95—96% Of All Calls Made
In 2011—2012**

Central Erie Co. Paramedic Assoc
Grand Valley VFD Amb.
Shipperville/Elk Ambulance

Honorable Mentions

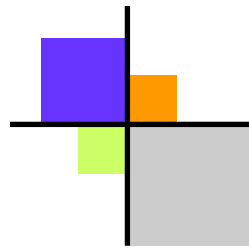


> 90% Of All Calls Made In 2011—2012

Cranesville VFD Amb
Fellow's Club VFD Amb
Reno VFD Ambulance
Southern Clarion Co. EMS
Union City Amb. Service Co.



Symposium 2012



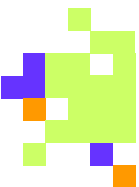
Symposium 2012 featured both new speakers and vendors. New local level instructors, as well as, state and nationally renown speakers presented a diverse selection of topics. Local level instructor Ken Klakamp did a presentation on bath salts while Dr. Dan Swayze taught about the roots of EMS and the medical profession. All of our speakers were well received and got many positive comments.

This year we had over 300 participants at the conference and over 40 vendors. We also had 20 faculty and 13 volunteers, along with 8 staff at the conference.

2012 Make - A - Wish Gift Baskets

Over \$2,600 was raised to allow Dalton and his family to go to Disney World Florida. Congratulations to everyone that made it possible for Dalton, a 5 y/o boy, that suffers from a severe seizure disorder, to make his wish possible. During the first week of May 2012 his wish was granted. "One of the best days was when he was found swashbuckling aboard the Pirates and pals Fireworks Voyage" says Make-a-Wish Regional Director Jan Stork.

Thanks to everyone that made this and wishes like this possible !





EMSOF Prehospital Provider Equipment & Projects For FY 11– 12

There was a variety of EMSOF (Emergency Medical Service Operating Funding) projects and initiatives that were funded during FY 11 –12. The PA Department of Health , Bureau of EMS publishes approved EMSOF prehospital equipment and initiatives annually in the PA Bulletin. The EMMCO West Transportation committee and the Board of Directors identify regional priorities and initiatives that can be funded through the EMSOF program.

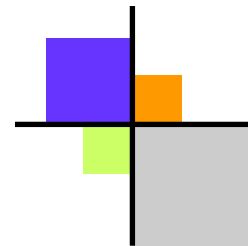
Through budget revisions, a total of **\$ 92, 506.25** in EMSOF was allocated. Special initiatives funded included:

- \$10,000 Regional EpiPen & CPAP initiative. Project goal was to increase the number of BLS EMS Agencies authorized to carry and use the EpiPen and CPAP device. (17) BLS Ambulance or QRS agencies participated in the project.
- \$ 3,000 Health & Wellness Program “How Low Can U Go”. Program promoted diet and exercise for EMS personnel throughout the region. The team from Elgin Beaver Dam VFD were the winners.
- \$ 2,000 Regional Quality Improvement Project. Initiative recognized EMS Agencies for their EMS system Response during FY 11-12. Gold, Silver, Bronze, and Honorable mention awards were presented to regional EMS Agencies.
- \$ 2,000 Warren County Communication Project. Warren County 911 improved communications in the Grand Valley area. A new base station repeater system was installed to improve an existing dead-zone area.
- \$ 1,500 Recruitment & Retention Symposium. Part of EMMCO West’s Symposiums In The County series, a special educational symposium to address recruitment and retention challenges facing EMS Agencies.
- \$74,006.25 EMSOF prehospital provider equipment and projects. Based from the regional priorities list, eligible EMS agencies were provided funding for projects and equipment such as:
 - EMT course cost reimbursement
 - Recruitment and Retention programming
 - Reflective Chevrons
 - Bariatric Equipment
 - Mobile or portable radios
 - Pagers
 - Stretchers
 - Stairchairs
 - Pulse Oximeter
 - CO Detectors

Including matching funding from EMS Agencies, over **\$111,009.00** in prehospital provider equipment or initiatives were distributed in FY 11– 12.

All licensed or recognized PA Department of Health EMS Agencies are eligible to participate in the EMSOF pre-hospital provider equipment initiative. Higher priority is given to EMS agencies that actively participate in regional quality improvement projects.

EMS Week Activities 2012



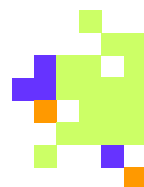
St. Vincent Health Center's
Star of Life Award

David Luker

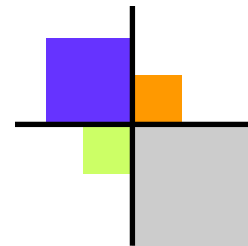
EMMCO West
Staff Visits To EMS
Agencies
City of Warren FD



EMMCO West Staff Visit to EMS Agencies
Seneca VFD, Venango County



EMS Week Activities 2012



EMMCO West
Staff Visit

**Tionesta
Ambulance**

EMS Appreciation Dinner

**BEMS Director
Joseph Schmider**

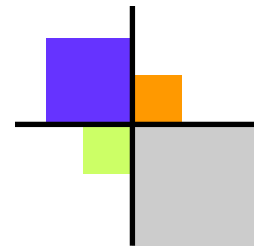


EMS Achievement
Award Recipient

**Douglas
Dick**



Regional Numbers & Stats



EMS Personnel:

| | <u>Total</u> | <u>FY 11-12</u> |
|-----------------|--------------|----------------------|
| First Responder | 244 | 34 |
| EMT | 2,555 | 155 |
| Paramedic | 560 | 16 |
| PHRN | 107 | 4 |
| Instructor | 119 | 18 (new/recertified) |

Personnel recertified through coned— 81 First Responders 882 EMT's

Medical Command Authorized Paramedics—315 (41) work for 2 EMS Agencies (4) work at 3 EMS Agencies

National Registry of EMT ALS Exams— 3

Training Institutes— (4) BLS Accredited DOH Institutes (2) Community Colleges (CCAC & BCCC)

(1) ALS/BLS DOH Institute (Fortis) (2) COAMPS inspections (Fortis & BCCC)

Site visits to training programs—41

Continuing Education Courses Conducted— 563 Region wide

Clarion Co—59 Crawford Co—145 Erie Co—201 Forest Co—0 Mercer Co—81 Venango Co—31

Warren Co— 46

Continuing Education Sponsors—47

Spot inspections conducted of coned sponsors—8

EMS Agencies:

QRS Agencies 33 QRS Vehicles 45 VRSR Vehicle & Mach 4

BLS Agencies 51 BLS Vehicles 69 VRSR Swiftwater 1

ALS Agencies 19 ALS Squad 17 ALS Vehicle 105

Air Ambulance 1

Safety Inspections— 4 Controlled Substance Inspections— 19

Medical Command Facilities—10

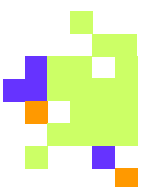
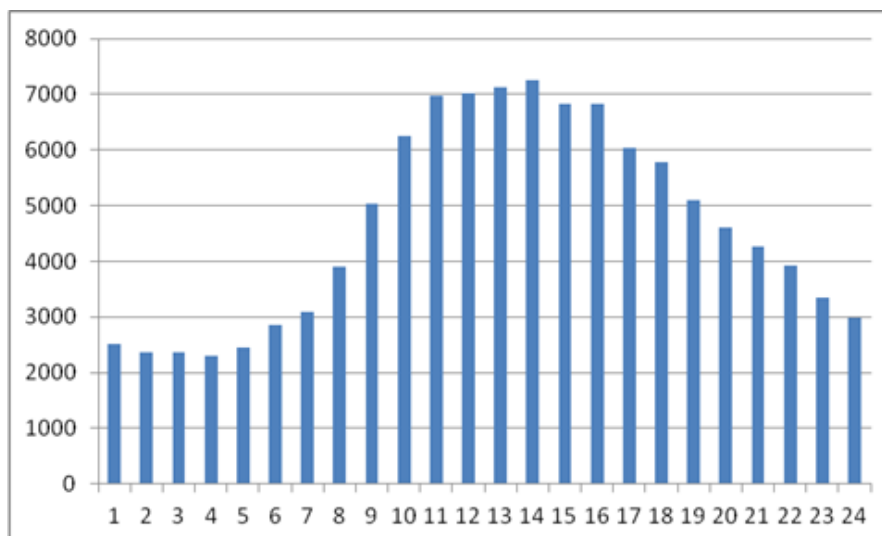
Accredited FY 11-12—3

Number of PCRs 2011- **111,041**

EMS Calls per day— 304

EMS Calls per hour— Avg. 13 calls per hour region wide

Time of Day Chart for calls— Regional wide calls EMMCO West region



Regional Statistics

Response Times by Population Per Square Mile—

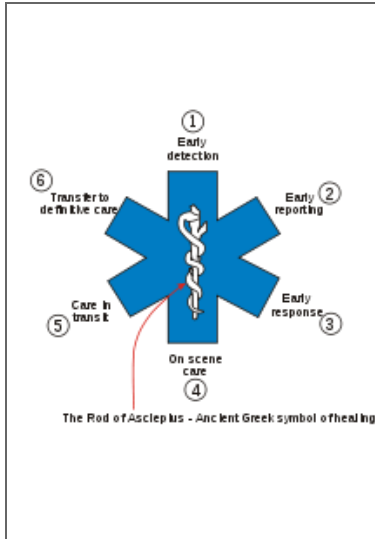
| QRS | | BLS | | ALS | |
|----------------------------------|------------|----------------------------------|------------|----------------------------------|------------|
| MCD's of < 100 persons/mi2 | | MCD's of < 100 persons/mi2 | | MCD's of < 100 persons/mi2 | |
| Minutes | Percentage | Minutes | Percentage | Minutes | Percentage |
| 0 to 8 | 75.40% | 0 to 8 | 26.70% | 0 to 8 | 44.10% |
| 9 to 13 | 17.40% | 9 to 13 | 34.00% | 9 to 13 | 26.50% |
| 14 to 20 | 5.20% | 14 to 20 | 28.30% | 14 to 20 | 19.40% |
| >20 | 2.10% | >20 | 11.00% | >20 | 10.00% |
| MCD's of 101 to 500 persons/mi2 | | MCD's of 101 to 500 persons/mi2 | | MCD's of 101 to 500 persons/mi2 | |
| Minutes | Percentage | Minutes | Percentage | Minutes | Percentage |
| 0-8 Min- | 81.40% | 0-8 Min-utes | 34.40% | 0-8 Min-utes | 45.20% |
| 9-13 Min- | 12.40% | 9-13 Min-utes | 42.60% | 9-13 Min-utes | 26.90% |
| 14-20 | 4.10% | 14-20 Minutes | 19.80% | 14-20 Minutes | 20.00% |
| >20 Min- | 2.10% | >20 Min-utes | 3.20% | >20 Min-utes | 7.90% |
| MCD's of 501 to 1000 persons/mi2 | | MCD's of 501 to 1000 persons/mi2 | | MCD's of 501 to 1000 persons/mi2 | |
| Minutes | Percentage | Minutes | Percentage | Minutes | Percentage |
| 0 to 8 | 86.70% | 0 to 8 | 42.00% | 0 to 8 | 41.10% |
| 9 to 13 | 13.30% | 9 to 13 | 34.10% | 9 to 13 | 28.30% |
| 14 to 20 | 0.00% | 14 to 20 | 18.80% | 14 to 20 | 19.60% |
| >20 | 0.00% | >20 | 5.10% | >20 | 11.00% |
| MCD's of > 1000 persons/mi2 | | MCD's of > 1000 persons/mi2 | | MCD's of > 1000 persons/mi2 | |
| Minutes | Percentage | Minutes | Percentage | Minutes | Percentage |
| 0 to 8 | 98.10% | 0 to 8 | 49.50% | 0 to 8 | 65.70% |
| 9 to 13 | 1.10% | 9 to 13 | 31.50% | 9 to 13 | 22.50% |
| 14 to 20 | 0.30% | 14 to 20 | 15.00% | 14 to 20 | 8.70% |
| >20 | 0.50% | >20 | 4.00% | >20 | 3.10% |

Regional data communicated to PSAP Centers— 2

EMS Strike Teams— Clarion Hospital EMS, Community Ambulance, Cambridge Springs Volunteer Amb., EmeryCare, Elite EMS, Meadville Ambulance Service

EMMCO West Vehicle Miles— 50, 535 miles since June 2011.

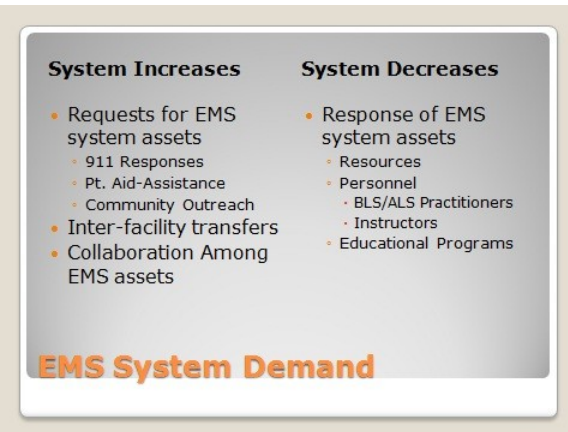
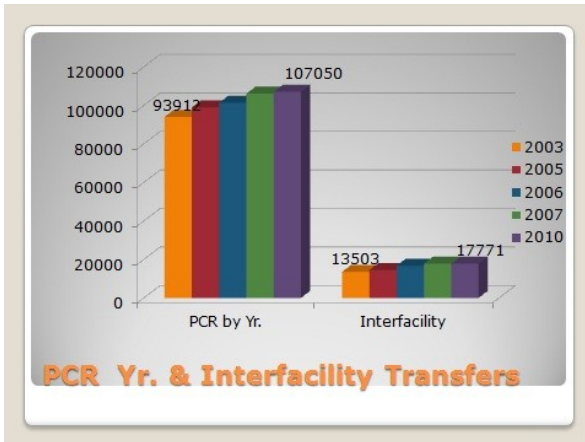
EMS System Response Town Hall Meetings



Early response is one of the key spokes in the EMS Star of Life; yet in many communities there is not an early EMS response. EMS agencies are faced with significant EMS system response challenges, especially during daylight hours. EMS crews are few and far to be found. Here is one account from Scott Hyde, Chief, Albion VFD Ambulance.

“When an EMS call was dispatched within our fire district, especially during daylight hours, our department dumped the call to one of the mutual aid departments. We’re a rural volunteer fire department. During daylight hours, the majority of our EMTs are at work outside of our community. If there was a fire or rescue response, our department responded within minutes of the pager’s activation. But if it was an EMS response, there wasn’t anyone qualified to respond to the call. Day after day EMS calls were being missed. Citizens and elected officials began questioning me, the line officers, and any members that displayed an Albion VFD insignia. They’d say “why can you respond to fires but not to EMS calls?” It got to the point that fire department members stopped wearing Albion VFD insignias and took their Albion VFD license plates off their vehicles. I couldn’t go to the post office or to a store without someone asking me, “what the hell is going on at Albion VFD?””

The EMMCO West Transportation Committee has been conducting a study of EMS system response throughout the EMMCO West region. The review of the data shows a paradox of outcomes.



Bureau of EMS Director Joseph Schmider and EMMCO West staff conducted two town hall meetings with EMS system stakeholders, including elected officials. 110+ attended one of the two sessions held in either Meadville or Columbus, PA. Individual EMS agencies are part of the regional EMS system. Any breakdown in individual EMS agencies affects the entire EMS system.

EMS Agencies, not only to be in compliance with the EMS Act, but to better serve their communities should,

- Communicate
- Cooperate
- Collaborate
- Consolidate

to improve their local EMS system response. 911 centers, unless they are notified otherwise, assume that an EMS agency is available for an EMS response. Only after repeated requests for dispatch, does the status of the EMS service become known; this is only after precious minutes are lost by the delay in EMS system response.

Additional EMS agencies are looking at the Albion model, where Albion VFD hired a daylight EMT crew through a collaboration agreement with a neighboring EMS agency. EMS monitoring systems, such as “I am responding”, that tracks EMS personnel response to a call, are being explored by EMS agencies. EMS system response of EMS agencies starts with the first “C”, Communication. When an EMS agency does not have adequate staffing, they should report out of service, so the next closest EMS agency can respond. It’s all about patient care!

Special QI Summit Held Between EMS Agencies



The EMMCO West Quality Improvement Committee hosted a special “Best Practices” summit in December. Chris Heile, Assistant Director, notes that following a quarterly QI meeting, an impromptu discussion about how EMS agencies “do this and that practice” ensued. After about an hour discussion, the idea of creating a forum for EMS agencies to share “Best Practices” with their EMS colleagues was born.

So in December, Superior Ambulance Service welcomed EMS agency personnel from across the region. The format was simple, it was an open agenda and any EMS agency could discuss issues or ideas with each other.

Some of the discussion points included:

- percent (%) of patient care reports audited (100%, random, 100% with limited criteria, or 100% special cases)
- benchmarks for data sets
- identifying a balance between efficiency of care and appropriate patient care
- assuring EMTs are involved in assessment and treatment on ALS responses
- identifying lapses in documentation and improvements in patient care report documentation
- enhancing educational programming for documentation, with emphasis on medical, legal, and billing
- changes to the length of time to complete a patient care report
- non-clinical QI (patient moving equipment checked per manufacturer’s specifications and documentation)
- controlled substance accountability and storage
- patient refusals and liability exposure risks for EMS agencies
- cardiac arrest outcomes and changes to CPR

Action items for future summits included-

- develop an email list serve for those that attended the summit
- reconvene another summit in about 6 months
- invite additional EMS agencies to participate, both inside and outside the EMMCO West region

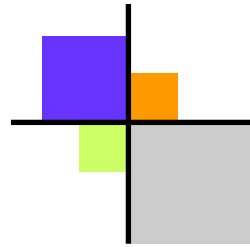
EMS agencies that attended the event felt it was a great forum for identifying best practices for the EMS system. Future QI summits will be held to continue discussion of these and other best practice issues.

EMS Agencies that participated in the summit included

- Community Ambulance Service
- Mcgonigle Ambulance
- Superior Ambulance
- Erie Fire Department
- STATMedEVAC
- Clarion Hospital EMS
- Children’s Hospital of Pittsburgh
- Meadville Area Ambulance
- Millcreek Paramedics
- Jamestown VFD
- UPMC Prehospital Care
- Erie County EMS Council

Look for a Fall 2012 Summit and plan on coming and sharing your EMS agency’s best practices with your colleagues.

The EMMCO West Corporation



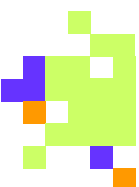
EMMCO West, Inc. is a non-profit (501, C 3) corporation. Since 1983, EMMCO West has been awarded an agreement with the PA Department of Health to oversee the prehospital care system in seven Northwestern PA counties. Those counties include Clarion, Crawford, Erie, Forest, Mercer, Venango, and Warren. Annually the grant is renewed by the PA Department of Health with the EMMCO West corporation.

The corporation is managed by a 24 member board of directors. The board appointees are comprised of primary board appointees (acute care hospitals), governmental appointees (each county), disaster organization (American Red Cross), and four At large appointees representing constituency groups served (VEMSACC, Police Officer, mental health, active aging). There is a varied demographic mix of experience and expertise among the board members. Included within the Board are Physicians, hospital administrators, EMA directors, EMS educators, First Responders, EMTs, Paramedics, Prehospital Physicians, Medical Directors, medical command physicians, mental health representatives, police officers, active aging administrators, EMS agency administrators, and volunteer fire department EMS agencies.

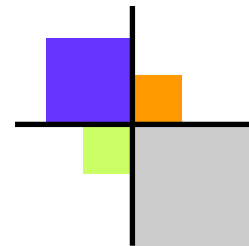
Day to day operations of the corporation are managed by nine full time staff. Bill McClincy is the Executive Director for EMMCO West (25 years). Assistant Director is Chris Heile (14 years). Kim Pero is the office manager (10 years). Melissa Thompson is the Coned Specialist (12 years). Jane Hamza is the EMS System Specialist (9 years). Michelle Eaton is the Education Specialist (5 years). Trish Skelton Outreach Specialist (3 years). Sue Wilson is the Support Staff Specialist (2 years). Caleb Dixon is the Emergency Preparedness Specialist (3 months).

There are standing Board Committees that make recommendations to the board of directors. These committees are:

- **Regional Medical Advisory (RMAC)**
The RMAC is comprised of physicians and EMS system providers. The committee performs quality assessments of prehospital care, recommends protocols to the state medical advisory committee, reviews and educates EMS stakeholders on medical direction and patient care issues.
- **Quality Improvement (QI)**
The QI committee consists of individuals from EMS agencies, whose primary job tasks are related to the review of patient care reports, EMS agency quality improvement programs, and education in risk mgt.
- **Communication**
PSAP center directors and EMS agency personnel responsible for communication systems are members of this committee. Current and future EMS communication systems are discussed on a regional basis.
- **Transportation**
EMS system issues and EMSOF Provider Equipment are primary issues that this committee addresses.
- **Executive Committee**
Members of the Board of Director Executive Committee (President, Vice President, Secretary, and Treasurer) is the only standing committee that can act on behalf of the board of directors. The Executive Committee and the EMMCO West staff manage financial and operational issues between the quarterly Board of Director meetings.



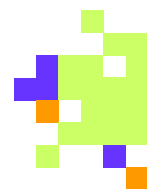
EMMCO West Board of Directors– 2012



- American Red Cross **Mark Petroff Jr.** (DA)
- Clarion County Area Agency on Aging **Stephanie Wilshire** (AL)
- Clarion County Government **Michael Rearick** (G)
- Clarion Hospital **Don Hosey**(P)
- Clarion Hospital **William Helper** (A)
- Corry Memorial Hospital **Dr. Michael Antoon** (P)
- Corry Memorial Hospital **Barbara Nichols** (A)
- Crawford County EMA **Allen Clark, Treasurer** (G)
- Erie County Government **Matt Exley** (G)
- Forest County Government **Don Hall** (G)
- Grove City Medical Center **Tony Bono** (P)
- Grove City Medical Center (A)
- Meadville Medical Center **(Vacant)** (P)
- Meadville Medical Center **Jane Pickens** (A)
- Mercer County Government **(Vacant)** (G)
- Millcreek Community Hospital **Dr. Paul Kohut** (P)
- Millcreek Community Hospital (A) (Vacant)
- Law Enforcement **David Morgan** (AL)
- Primary Health Network **Joseph Montone** (AL)
- Saint Vincent Health Center **Dr. Carrie Colleran** (P)
- Saint Vincent Health Center **Dr. Wayne Jones** (A)
- Sharon Regional Health System **Todd Morando** (A)
- Sharon Regional Health System **Kurt Ellefson** (P)
- UPMC Hamot **Jason Chenault** (A)
- UPMC Hamot **Charles Ramsey** , **President** (P)
- UPMC Hamot **Dr. Brian Risavi** (EMMCO West RMAC Rep)
- UPMC Horizon - Greenville **Phil Steele** (P)
- UPMC Horizon - Greenville **Robert Dunn** (A)
- UPMC Horizon - Shenango **Albert Boland, Secretary** (P)
- UPMC Horizon - Shenango **Karen Calhoun** (A)
- UPMC Northwest **Dr. Bruce Guerden** (P)
- UPMC Northwest **Rhonda Steigerwald** (A)
- VEMSAAC/Meadville Ambulance **Eric Henry** (AL)
- Venango County Government **Tom Sherman, Vice President** (G)
- Warren County Government **Scott Rose** (G)
- Warren General Hospital (A) (Vacant)
- Warren General Hospital **Dr. Michael Faulk** (P)

Legend

- (P) Primary Board Member
- (A) Alternate Board Member
- (AL) At Large Board Member
- (DA) Disaster Management Appointee
- (G) Government Appointee



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 **EMS** MORE THAN A JOB.
A CALLING.
